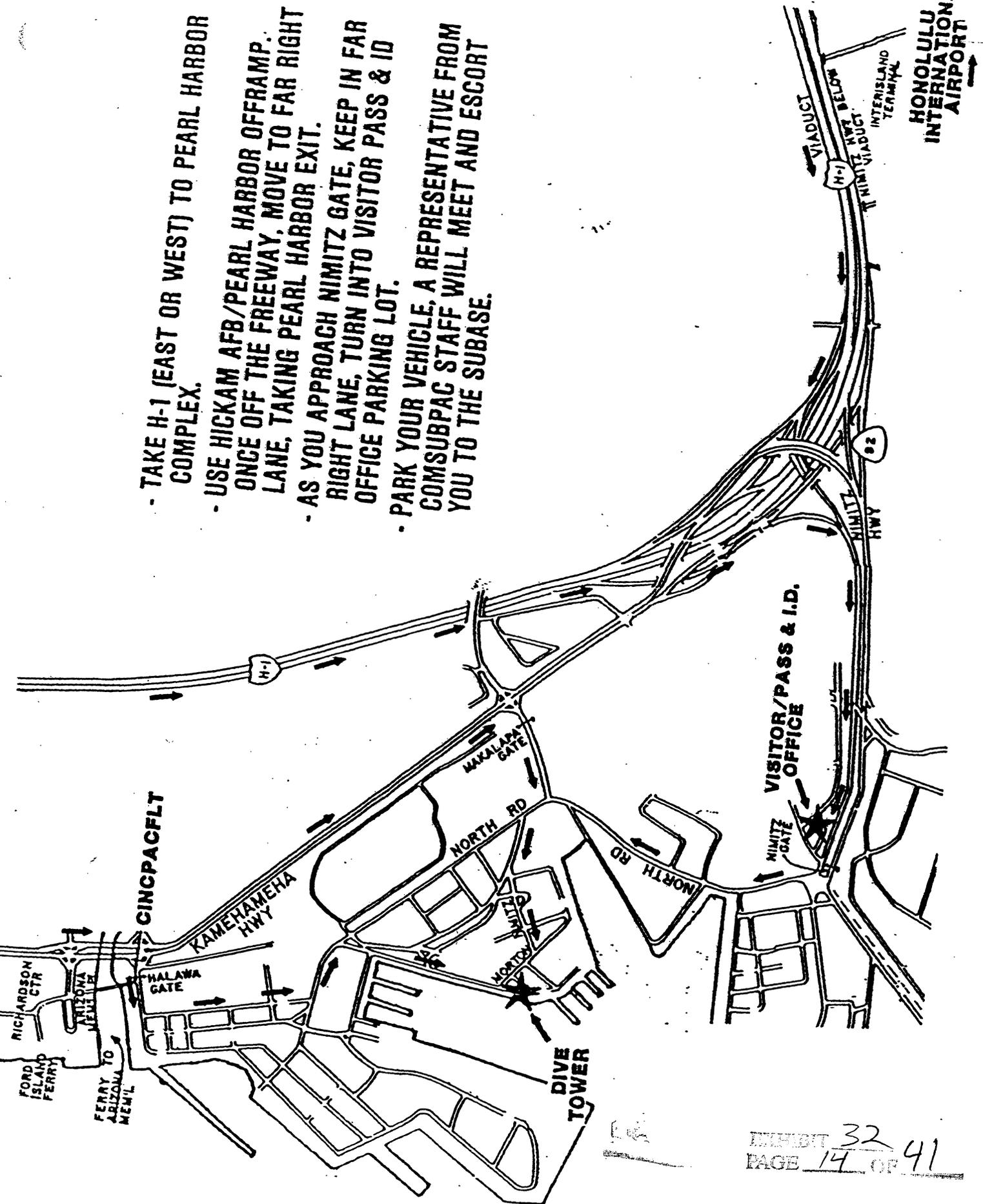


- TAKE H-1 (EAST OR WEST) TO PEARL HARBOR COMPLEX.
- USE HICKAM AFB/PEARL HARBOR OFFRAMP. ONCE OFF THE FREEWAY, MOVE TO FAR RIGHT LANE, TAKING PEARL HARBOR EXIT.
- AS YOU APPROACH NIMITZ GATE, KEEP IN FAR RIGHT LANE, TURN INTO VISITOR PASS & ID OFFICE PARKING LOT.
- PARK YOUR VEHICLE. A REPRESENTATIVE FROM COMSUBPAC STAFF WILL MEET AND ESCORT YOU TO THE SUBASE.



# PREPARING FOR A SUBMARINE TOUR OR EMBARK

## BOARDING THE SUBMARINE FROM THE PIER

Gather your personal gear and go immediately to the brow. A Navy sentry will ask for your name or identification. Give him your name and the name of your escort officer. If you are in civilian clothes and the sentry greets you with a hand salute, return the courtesy with a "good morning," "good afternoon," or "good evening," as appropriate and do not salute. At the top of the brow, just prior to stepping aboard the ship, face aft toward the national ensign (flag) and stand at attention briefly before proceeding. If you are wearing a hat, hold it over your heart while facing aft. Military personnel in uniform should salute the national ensign, then salute the topside sentry. After he has returned your salute, request his permission to "come aboard."

## BOARDING A SUBMARINE FROM A SMALL BOAT

Gather your personal gear as you arrive to the submarine. You will be boarding the submarine while the ship is underway. The small boat will pull up alongside, throw lines over and tie up to the submarine. The brow will then be lowered into place. The angle may be steep, so please use caution when crossing from the small boat to the submarine. When both the small boat and submarine are ready, you will be escorted across to the deck of the submarine.

## CLOTHING

Wear comfortable clothes and avoid white or light colors. Our submarines are extremely clean, but it is still possible to brush up against dirt or grease as you tour throughout the ship.

Dress slacks and casual shirts are appropriate. Suits, skirts, and high heels are not recommended. Loose fitting clothing can be dangerous and should not be worn. Sturdy, comfortable flat shoes with non-skid soles are recommended. You may want to bring a light jacket or windbreaker.

## CAMERAS

Photography inside the submarine is permitted only with the approval of the Commanding Officer or the Public Affairs Officer (PAO). A photographer from the submarine may accompany your group and provide photos of your experience. Ask the PAO for clarification.

EMERGENCY  
PAGE 15 OF 41

## GENERAL SAFETY

Do not operate equipment or switches, position any valves, or enter any posted areas with prior approval from the ship's force.

Be aware of where you place your hands. Never grasp things such as cables or wires. When at sea, some components may become extremely hot.

All who embark or tour or a submarine must be in good health. If you have health problems or issues, please coordinate with the person responsible for arranging the event. Once on board, and especially underway, the opportunities to provide you medical support will be limited. Please be aware that the ladders on the submarine are vertical and there will be walking involved in the tour. If you are claustrophobic or have other physical ailments, it may be better to forego your embark or tour.

## SECURITY

Most features of a submarine are of a classified nature. The radio room, the sonar spaces and the propulsion plant spaces are security areas into which access may be granted only to authorized persons. Information concerning speed, depth, weapons, fire control, and reactor plant equipment and operations is classified. In the event that one of your questions is not answered, please do not be offended.

## EMERGENCY PROCEDURES

In the unlikely event that an emergency situation arises, alarms will be sounded and the word will be passed. You are requested to stand fast and remain clear of all passageways and operating areas. Do not obstruct ladders, hatches, or watertight doors. Allow ship's personnel to perform required action with interference. The member of the ship's company in charge at the scene will explain the situation as soon as he is able.



From: [redacted] LT (CPF N00PA3)  
Sent: Monday, March 05, 2001 6:50 AM  
To: LCDR (CSP N00P)  
Subject: Request for Embarks

ADM RICHARD MACKE [redacted] W: [redacted]

-----Original Message-----

From: V W CAPT (CPF N00PA)  
Sent: Monday, September 25, 2000 09:02 PM  
To: V LCDR (CSP N00P); J JOCS (CSP N00P1);  
W LCDR (CPF N010); A LT (CPF N00PA3)  
Cc: C DR (CPF N00PA0)  
Subject: JAN 2001 SUB TOUR FOR CEO'S

(b)(6)

Doug - do you have a telephone number or e-mail for RADM MacKay so SUBPAC can work this opportunity directly?

Dave and Senior --

- ADM Mackey (ret), who is bringing a group of 10-12 CEO's - names TBD.
- SECNAV interested in treating this group well.
- Tour of a submarine and get an in-and-out ride on a boat as well.
- Request whether this is feasible (dates for the ride 15,16,18, 19 Jan)

Resp,

Captain USN

-----Original

Message-----

From: W LCDR  
Sent: Friday, September 22, 2000 12:59 PM  
To: CAPT (CPF N00J); I W CAPT (CPF N3)  
Cc: V M CAPT (CPF N00PA); I E CDR (CPF N00J1);  
Cole, Br (CPF N00PA0)  
Subject: sub tour/ride  
CAPTs,

(b)(6)

Deputy got a call from ADM Mackey (ret), who is bringing a group of 10-12 high-rolling CEO's sponsored by a group hosting a golf tournament on the island. SECNAV interested in treating this group well. Mackey asked if they can get a tour of a submarine and get an in-and-out ride on a boat as well. Request whether this is feasible (date for the ride 15,16,18, or 19 Jan), and if so, can we set up a submarine to be able to do this.  
V/R, Doug

From: SP N00P3)  
Sent: Tuesday, January 23, 2001 2:24 PM  
To: (CSP N931)  
Subject: RE: 00 EMBARK UNDERWAY REQUEST

Thanks Ken! 9 February is the preferred date. We are checking with the front office if they want an SSBN or SSN.  
v/r,  
Ro

-----Original Message-----  
From: S LT (CSP N931)  
Sent: Tuesday, January 23, 2001 01:53 PM  
To: J Ms (CSP N00P3)  
Subject: RE: 00 EMBARK UNDERWAY REQUEST

Ro,

Just so happens that I have a SSBN (HMJ) available for m 08-10 Feb. Please let me know what day is best for you.

v/r

LT  
Strat Scheduling Officer  
CSP N931  
(808) 473-0187

(b)(6) -----Original Message-----

From: O J Ms (CSP N00P3)  
Sent: Tuesday, January 23, 2001 01:36 PM  
To: I A ETC (CSSPH NCSS1\_31); F LCDR (CSSPH  
NCSS1 30CFK); S ; LT (CSP N931)  
Cc: R ETC(SS) (CSSPH NSSC\_N31A); I M LCDR  
(CSSPH NSSC\_01); CDR (CSP N00P); C E  
CDR (CSP N002); LT (CSP N001)  
Subject: 00 EMBARK UNDERWAY REQUEST

Sir,

Flag office (RADM K personal request, "don't need to break china") is requesting a daylight underway for approximately 10 Hawaii distinguished visitors on 8 or 9 February. February 9 is the first choice. CSSs 3 and 7 have no boats available. The only two SSN that can possibly accommodate is Buffalo and Greenville or a visiting SSBN if available. Please let me know if you can accommodate.

Very respectfully,

(Code 00P3)  
: 00p3@hq.csp.navy.smil.mil or  
@hq.csp.navy.smil.mil  
(808) 473-5658

From: Ms (CSP N00P3)  
Sent: Wednesday, January 24, 2001 2:26 PM  
To: ETC (CSSPH NCSS1\_31)  
Subject: FW: 00 EMBARK UNDERWAY REQUEST

I'm just giving you an update. RADM K is going to be off island this afternoon and asked PAO to contact ADM (Retired four-star) Mackey (not sure how it's spelled) to find out arrangements for the underway (flight arrival, etc.). ADM (Ret) Mackey is currently in a corporate meeting on the mainland and will call in to his office tomorrow. His secretary will relay our message to him at that time. Until we find out whose coming and when, we are not able to make any arrangements. We have to ask you to please stand by.

Very respectfully,

(Code 00P3)  
s00n3@hq.csp.navy.smil.mil or  
csp.navy.smil.mil  
(808) 473-5658

-----Original Message-----

From: C Ms (CSP N00P3)  
Sent: Wednesday, January 24, 2001 10:15 AM  
To: A ETC (CSSPH NCSS1\_31)  
Subject: RE: 00 EMBARK UNDERWAY REQUEST

(b)(6)

Thanks. We are checking with the front office on RADM's plans (he's stretched pretty thin today). We also have an SSBN on standby but it's leaning toward the Greenville. Probable times are embark 0800; disembark 1400. I'll let you know as soon as it's confirmed.

Very respectfully,

(Code 00P3)  
s00n3@hq.csp.navy.smil.mil or  
csp.navy.smil.mil  
(808) 473-5658

-----Original Message-----

From: ETC (CSSPH NCSS1\_31)  
Sent: Wednesday, January 24, 2001 08:17 AM  
To: Ms (CSP N00P3); F Lcdr (CSSPH NCSS1\_30CFK); S LT (CSP N931)  
Cc: F Lcdr (CSSPH NCSS1\_30CFK); M Lcdr (CSSPH N55C\_01); E Lcdr (CSP N00P); E CDR (CSP N002); M Lcdr (CSP N001)  
Subject: RE: 00 EMBARK UNDERWAY REQUEST

Greenville is standing by to support your request. Request you advise on specific times for embarkation and debarkation for planning and logistic puposes.

473-2624

<< File: A ETC (CSSPH NCSS1\_31).vcf >>

-----Original Message-----

From: J Ms (CSP N00P3)  
Sent: Tuesday, January 23, 2001 01:36 PM  
To: A ETC (CSSPH NCSS1\_31); F Lcdr (CSSPH NCSS1\_30CFK); S LT (CSP N931)  
Cc: M Lcdr (CSSPH N55C\_01); E Lcdr (CSP N00P); E CDR (CSP N002); M Lcdr (CSP N001)  
Subject: 00 EMBARK UNDERWAY REQUEST

Sir,

Flag office (RADM K personal request; "don't need to break china") is requesting a daylight underway for approximately 10 Hawaii distinguished visitors on 8 or 9 February. February 9 is the first choice. CSSs 3 and 7 have no boats available. The only two SSN that can possibly accommodate is Buffalo and Greenville or a visiting SSBN if available. Please let me know if you can accommodate.

From: J Ms (CSP N00P3)  
Sent: Thursday, January 25, 2001 9:32 AM  
To: E CDR (CSP N002)  
Cc: E LCDR (CSP N00P)  
Subject: RE: 00 EMBARK UNDERWAY REQUEST

Sir,

Yes. We have two boats on standby for 9 February: the Greenville and an SSBN (as a back up boat). We are awaiting a call from ADM(Ret) Macke to obtain an itinerary so that we can go forward with the arrangements. Greenville was scheduled to get underway at 1400 on 9 Feb, so we are looking at a possible embark at 0800 and disembark at 1400 to keep in line with the initial schedule.

PAO will call ADM Macke again if we do not hear from him today.

Very respectfully,

(Code 00P3)  
s00p3@hq.csp.navy.smil.mil or  
hq.csp.navy.smil.mil  
(808) 473-5658

-----Original Message-----  
From: E CDR (CSP N002)  
Sent: Thursday, January 25, 2001 07:45 AM  
To: J Ms (CSP N00P3)  
Subject: RE: 00 EMBARK UNDERWAY REQUEST

(b)(6)

RO,

Have we made progress on this?

R,

CDR  
COMSUBPAC Flag Secretary  
(808) 473-0638  
csp.navy.smil.mil

-----Original Message-----  
From: J Ms (CSP N00P3)  
Sent: Tuesday, January 23, 2001 01:36 PM  
To: A ETC (CSSPH NCSS1\_31); KJ F LCDR (CSSPH NCSS1\_30CFK); S th S LT (CSP  
Cc: R ETC (CSSPH NSSC\_N31A); en M LCDR (CSSPH NSSC\_01); W E LCDR  
(CSP N00P); C E CDR (CSP N002), ne: D LT (CSP N001)  
Subject: 00 EMBARK UNDERWAY REQUEST

Sir,

Flag office (RADM K personal request; "don't need to break china") is requesting a daylight underway for approximately 10 Hawaii distinguished visitors on 8 or 9 February. February 9 is the first choice. CSSs 3 and 7 have no boats available. The only two SSN that can possibly accommodate is Buffalo and Greenville or a visiting SSBN if available. Please let me know if you can accommodate.

Very respectfully,

(Code 00P3)  
s00p3@hq.csp.navy.smil.mil or  
mil.mil  
(808) 473-5658

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**From:** L CAPT (CSP N01)  
**Sent:** Monday, February 05, 2001 7:04 PM  
**To:** LCDR (CSP N00P)  
**Cc:** ; E CDR (CSP N002)  
**Subject:** FW: EMBARK FOR GUESTS

Dave,

Pls provide update on this. Who will attend, will the Admiral go to sea, etc.

Should I accompany???

r,

—Original Message—

(dlb)  
**From:** DR (CSP N00P)  
**Sent:** Friday, January 26, 2001 01:53 PM  
**To:**  
**Cc:** a J Ms (CSP N00P3)  
**Subject:** EMBARK FOR GUESTS

Sir,

Per our conversation, we are planning on supporting your dozen guests for a daylight trip on one of our SSNs out of Pearl Harbor. The boat will get underway the morning of the 9th of February and will return mid-afternoon.

As discussed, I'd respectfully request names and SSNs of the guests, and confirmation that they are US citizens. I understand they are VIPs, and naturally they will be treated as such.

I will be out next week, and Ms. Rowena Obrero will be working to finalize all aspects of the underway. She is CCed in this email, and she can be reached at (808) 473-5658.

Thanks you and Very Respectfully,  
LCDR

EXHIBIT 3241  
PAGE 23 OF 41



MEMORANDUM

DATE: 5 Feb 200

FROM: PUBLIC AFFAIRS (OOP)

TO: CAPT BRANDKUBER *[Signature]*

*PAO  
TWX!*

Sir-

We are awaiting amplifying info from some sources on his guests, but here is the initial list.

I can ride w/ them, as Capt Winney had previously expressed interest in riding whenever feasible (I have not yet asked him yet on this one).

In my estimation, these are not the most distinguished of visitors, and do not necessarily warrant your personal attention other than maybe greeting them personally.

*Very Respectfully,  
Dave Wilson*

WWW.CSP.NAVY.MIL

**From:** E LCDR (CSP N00P)  
**Sent:** Wednesday, February 07, 2001 5:46 AM  
**To:** M JO2 (CSP N00P1A)  
**Cc:** J Ms (CSP N00P3)  
**Subject:** FW: EMBARK FOR GUESTS

JO2,

We need that message out today - and please indicate that COS will escort group.

Ro, please work a quick package of what we have to provide to COS.

I'll call CDR Waddle and let him know.

Thanks  
PAO

-----Original Message-----

**From:** CAPT (CSP N01)  
**Sent:** Tuesday, February 06, 2001 06:22 PM  
**To:** CDR (CSP N00P)  
**Subject:** RE: EMBARK FOR GUESTS

as we discussed, pls provide list and i will go.

thx!

-----Original Message-----

**From:** LCDR (CSP N00P)  
**Sent:** Tuesday, February 06, 2001 04:43 AM  
**To:** CAPT (CSP N01)  
**Cc:** CDR (CSP N002)  
**Subject:** RE: EMBARK FOR GUESTS

Sir,

I will swing by and see you today with the list. I do not feel you need to accompany, nor do I suspect will the admiral. We are still awaiting more amplifying information from ADM Macke, but we have dug up a little more info on some of the guests (largely business people). ADM Macke indicated he might not go, but hasn't committed either way.

VR  
Dave

-----Original Message-----

**From:** CAPT (CSP N01)  
**Sent:** Monday, February 05, 2001 07:04 PM  
**To:** (CSP N00P)  
**Cc:** CDR (CSP N002)  
**Subject:** FW: EMBARK FOR GUESTS

Dave,

Pls provide update on this. Who will attend, will the Admiral go to sea, etc.

Should I accompany???

r,

-----Original Message-----

**From:** E LCDR (CSP N00P)  
**Sent:** Friday, January 26, 2001 01:53 PM  
**To:**

1  
REMIT 3241  
PAGE 25 OF 41

(b)(6)

Cc: C J Ms (CSP N00P3)  
Subject: EMBARK FOR GUESTS.

Sir,

Per our conversation, we are planning on supporting your dozen guests for a daylight trip on one of our SSNs out of Pe Harbor. The boat will get underway the morning of the 9th of February and will return mid-afternoon.

As discussed, I'd respectfully request names and SSNs of the guests, and confirmation that they are US citizens. I understand they are VIPs, and naturally they will be treated as such.

I will be out next week, and Ms. Rowena Obrero will be working to finalize all aspects of the underway. She is CCed in this email, and she can be reached at (808) 473-5658.

Thanks you and Very Respectfully,  
LCDR I

EXHIBIT 32-41  
PAGE 26 OF 41

*Names and Social Security Numbers for Submarine Tour*

← Anthony Schnur [redacted] & Susan Schnur [redacted]  
Aquila  
Manager, Structure Transaction

Jay Brehmer [redacted]  
Aquila  
Senior Director, Structure Transaction

Ken Wyatt [redacted] & Catherine Graham Wyatt [redacted]  
Aquila  
Vice President

← John M Hall [redacted] & Leigh Anne Schnell Hall [redacted]  
Old Pueblo Viejo  
Chief Executive Officer

(b)(6)

Todd Thoman [redacted]  
Old Pueblo Viejo  
Vice President

Mike Mitchell [redacted] & Helen Cullen [redacted]  
Encap  
Managing Director

Mark I. Hall [redacted]

\* MICKEY NOLAN [redacted]

- SUSAN NOLAN [redacted]

\* DICK MARKE (MAYBE) [redacted]

- clarys  
- clavis